

The United States Institute of Peace

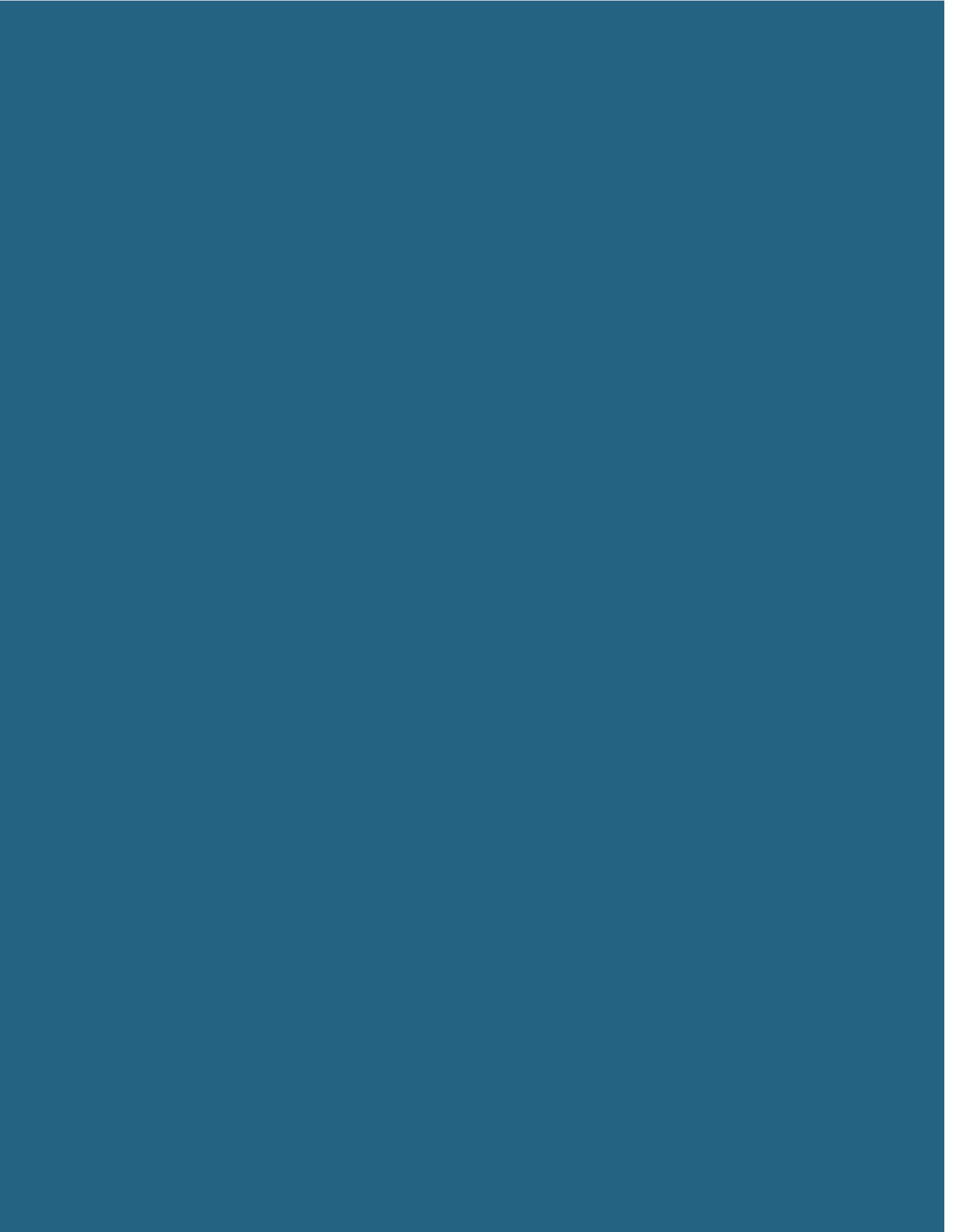
January 10, 2017

PASSING THE BATON 2017

AMERICA'S ROLE IN THE WORLD



UNITED STATES
INSTITUTE OF PEACE
Making Peace Possible



Welcome

January 10, 2017

Dear Colleagues,

Welcome to the U.S. Institute of Peace for our third Passing the Baton event. As our nation prepares to inaugurate President-elect Donald J. Trump as its 45th president, we are grateful for your participation in this important transition event.

The United States Institute of Peace (USIP) was founded in 1984 by Congress as an independent, nonpartisan, national institute dedicated to the proposition that peace is possible, practical, and essential for U.S. and global security. We pursue our vision of a world without violent conflict by working on the ground with local partners, building peace from the bottom up and the top down. We provide people, organizations, and governments at every level with the tools, knowledge, and training to manage conflict before it can become violent, and to resolve conflict when it does.

In accord with its congressional mandate, USIP advances informed problem-solving of threats to international peace and U.S. interests. At each presidential transition since 2001, Passing the Baton has convened experts and policymakers from current, past and incoming administrations to seek vital common ground on how to address critical international challenges to our nation.

USIP appreciates the invaluable partnership of the American Enterprise Institute, the Atlantic Council, the Carnegie Endowment for International Peace, the Center for American Progress, and the Heritage Foundation in gathering the broad range of foreign policy, development, and national security experts who join us today. We thank our media partners, Politico and Sirius XM, for carrying this event to the most essential audience, the American people.

The breadth of these partnerships reflects the inclusivity, bipartisanship, and comity that we seek in today's exchanges. We hope that our discussions will lead to dialogue that will challenge and strengthen existing ideas, while inspiring us to work together to find new solutions to the many national security threats facing our nation.

We hope that you will see today's event as the beginning of the discussion. USIP regularly convenes both public and private discussions and workshops covering many of the key challenges facing America in the world, and we hope you will come back and join us again in the future.

Inside this packet you will find more information about today's program, our many distinguished guests, and our sponsors, LMI, The Boeing Company, Chevron Corporation, and J. Robinson West and Eileen Shields West, to whom we are extremely grateful. This information is also available online and through our conference mobile app, "USIP Passing the Baton 2017."

With great appreciation,



Nancy Lindborg
President



Stephen J. Hadley
Chairman, Board of Directors

Secretary Madeleine Albright



Madeleine Albright served under President Bill Clinton as secretary of state from 1997 to 2001, following an appointment of four years as U.S. ambassador to the United Nations. Early in her career she served on the staff of the National Security Council under President Jimmy Carter. She is the founder and chair of Albright Stonebridge Group, a global strategy firm, and a professor of diplomacy at Georgetown University. Since leaving office, she has authored five bestselling books.

@Madeleine

Dr. Arthur Brooks



Arthur Brooks is the president of the American Enterprise Institute and the Beth and Ravenel Curry Chair in Free Enterprise. He taught economics and social entrepreneurship at Syracuse University's Maxwell School of Citizenship and Public Affairs. He is an opinion writer for the *New York Times* and author of 11 books, including *New York Times* bestseller *The Conservative Heart: How to Build a Fairer, Happier, and More Prosperous America*. Dr. Brooks has performed and taught classical music as a professional French hornist.

@arthurbrooks

Dr. James Carafano



James Carafano is a national security expert and a vice president at The Heritage Foundation, where he heads the defense and foreign policy team. A 25-year Army veteran and retired lieutenant colonel, he edits a book series, *The Changing Face of War*. He has served on the U.S. Homeland Security Advisory Council and is an adjunct professor at the Institute of World Politics.

@JJCarafano

Senator Tom Cotton



Tom Cotton has served as a Republican senator from Arkansas since 2015. His committee assignments include the Select Committee on Intelligence and the Armed Services Committee. After graduating from Harvard Law School, Senator Cotton left a legal career following the September 11, 2001 attacks to serve nearly five years, including in Afghanistan and Iraq, as an Army infantry officer. He won election as Representative for Arkansas' 4th congressional district in 2012.

Ms. Michèle Flournoy



Michèle Flournoy is co-founder and CEO of the Center for a New American Security. She served as under secretary of defense for policy from 2009 to 2012. She was principal advisor to the secretary of defense in the formulation of national security and defense policy and oversight of military plans and operations. She led the development of DoD's *2012 Strategic Guidance* and represented the department in foreign engagements and before Congress. Prior to confirmation, Ms. Flournoy co-led President Obama's DoD transition team.

@micheleflournoy

Lt. Gen. Michael Flynn



Michael Flynn is a retired U.S. Army lieutenant general and has been designated by President-elect Donald Trump as his choice to serve as national security advisor. Lieutenant General Flynn served as director of the Defense Intelligence Agency. During his 33-year military career he held numerous combat and intelligence posts, including as the assistant director of national intelligence and as the chair of the Military Intelligence Board.

@GenFlynn

Dr. Kristalina Georgieva



Kristalina Georgieva is the chief executive officer of the International Bank for Reconstruction and Development (IBRD) and the International Development Association (IDA), known collectively as the World Bank. Previously, she was the vice president for budget and human resources at the European Commission, where she has also served as commissioner for international cooperation, humanitarian aid and crisis response.

@KGeorgieva

Ms. Susan Glasser



Susan Glasser is *Politico's* chief international affairs columnist. She is also the founding editor of the award-winning *Politico Magazine* and previously served as editor in chief of *Foreign Policy*. During 10 years at *The Washington Post*, Ms. Glasser was a correspondent in Moscow, reported from Afghanistan and Iraq, and covered national politics. She also served as editor of *Outlook*, the *Post's* analysis and commentary section.

@sbg1

Senator Lindsey Graham



Lindsey Graham has served as a Republican senator from South Carolina since 2003. He plays a central role on U.S. foreign policy and national security as chair of the State-Foreign Operations Appropriations Subcommittee and as a member of the Armed Services Committee. Senator Graham previously served in the U.S. House of Representatives from 1995 to 2003. He served for 33 years in the U.S. Air Force, South Carolina Air National Guard, and U.S. Air Force Reserves with an expertise in military law.

@LindseyGrahamSC

Mr. Stephen Hadley



Stephen J. Hadley is chair of the U.S. Institute of Peace board of directors. He served as the national security advisor to President George W. Bush from 2005 to 2009. He was assistant secretary of defense for international security policy under President George H.W. Bush and on the National Security Council staff of Presidents Richard M. Nixon and Gerald R. Ford. He is an executive vice chair of the board of directors of the Atlantic Council and is a principal of RiceHadleyGates LLC.

Mr. Sarhang Hamasaeed



Sarhang Hamasaeed is the director of Middle East programs at the U.S. Institute of Peace. He directs programming on Iraq, Syria, and Yemen, and regularly provides conflict analysis on these countries to the U.S. government, Congress, the media, and the public. A member of USIP's team since 2011, he has managed initiatives focused on local reconciliation, support to Iraqi minority communities, and the development of peacebuilding capacity and skills for civil society organizations and public institutions.

@sarhangsalar

Ms. Juliette Kayyem



Juliette Kayyem is a leading expert on national security and the founder of Kayyem Solutions, LLC. A member of the Homeland Security Advisory Council, Ms. Kayyem has also served as assistant secretary for intergovernmental affairs at the Department of Homeland Security and as Massachusetts' first under secretary for homeland security. Ms. Kayyem is a lecturer in international security at Harvard University and an on-air national security analyst for CNN.

@juliettekayyem

General Jack Keane



Jack Keane is a retired four-star Army general and is chairman of the board at the Institute for the Study of War. General Keane served as vice chief of staff for the U.S. Army. He has been an advisor on the Defense Policy Board Advisory Committee and serves as a member of the board of directors of General Dynamics Corporation. He has served as a national security analyst for Fox News. @gen_jackkeane

Mr. Frederick Kempe



Frederick Kempe has served since 2007 as president and chief executive of the Atlantic Council, overseeing an expansion of its scope of work. Mr. Kempe was a prize-winning journalist at the *Wall Street Journal*. He covered the collapse of communism in Europe and served as editor of the *Wall Street Journal Europe*, based in Brussels. Kempe is the author of four books, including a *New York Times* best seller, *Berlin 1961: Kennedy, Khrushchev, and the Most Dangerous Place on Earth*. @FredKempe

Secretary John Kerry



U.S. Secretary of State John Kerry served 28 years as a U.S. senator and chaired the Senate Foreign Relations Committee. He also led the Senate's 2010 ratification of the START nuclear arms reduction treaty. Secretary Kerry was the 2004 Democratic presidential nominee. He began his career in public service as an officer in the U.S. Navy, receiving a Silver Star, Bronze Star, and three Purple Hearts over the course of two combat tours in Vietnam. @JohnKerry

Mr. Charles Lane



Charles Lane is an editorial writer and columnist at *The Washington Post* and a regular guest on Fox News. He previously covered the Supreme Court. He served as a senior editor at *The New Republic* and as Berlin bureau chief for *Newsweek*. He is a member of the Council on Foreign Relations and has written two books: *The Day Freedom Died: The Colfax Massacre, the Supreme Court and the Betrayal of Reconstruction*, and *Stay of Execution: Saving the Death Penalty from Itself*. @ChuckLane1

Ms. Nancy Lindborg



Nancy Lindborg has served since February 2015 as president of the U.S. Institute of Peace. Previously, she served as the assistant administrator for the Bureau for Democracy, Conflict and Humanitarian Assistance at the U.S. Agency for International Development. She spent 14 years at Mercy Corps and served as its president, helping to build it into a global organization working in the most challenging environments. @nancyindborg

Ms. KT McFarland



KT McFarland is a national security analyst and has been designated by President-elect Donald Trump as deputy national security advisor. Ms. McFarland served under President Ronald Reagan as the deputy assistant secretary of defense for public affairs, and was a national security analyst at Fox News and served on the board of directors of the Jamestown Foundation.

Ms. Martha Raddatz



Martha Raddatz is ABC News' chief global affairs correspondent. She previously covered the White House, national security, and, while at NPR, the Defense Department. She has received awards for her coverage of the presidency and of foreign affairs, including an Emmy and a Peabody award, with ABC colleagues, for coverage of the September 11, 2001 attacks. She is the author of *The Long Road Home—a Story of War and Family*, about the Iraq war.
@MarthaRaddatz

Ambassador Susan Rice



Susan Rice is the national security advisor to President Barack Obama, having served previously as ambassador to the United Nations under President Obama. Under President Bill Clinton, she served on the National Security Council and as assistant secretary of state for African affairs. From 2002 to 2009, Ambassador Rice served as a senior fellow at the Brookings Institution, focusing on foreign policy, notably transnational security threats, weak states, global poverty, and development.
@AmbassadorRice

Admiral James G. Stavridis



Following a 35-year Navy career, James Stavridis is dean of the Fletcher School of Law and Diplomacy at Tufts University. Admiral Stavridis served as commander of the Defense Department's Southern and European Commands, and as NATO's Supreme Allied Commander Europe. He is chair of the board of directors of the U.S. Naval Institute and is the author of eight books.
@stavridisj

Mr. Jacob Sullivan



Jacob Sullivan served as national security advisor to Vice President Joe Biden and as a senior policy advisor to Democratic nominee Hillary Clinton during the 2016 presidential election. He directed State Department policy planning under Secretary of State Clinton and was a senior advisor in the United States' nuclear negotiations with Iran. He is a visiting lecturer at Yale Law School.

Mr. Damon Wilson



Damon Wilson has served since 2011 as executive vice president of the Atlantic Council, where he has continued a longtime focus on U.S.-European relations. Under President George W. Bush, he held positions on the National Security Council, including as senior director for European affairs. He served as chief of staff at the U.S. Embassy in Baghdad and as deputy director of the Private Office of the NATO Secretary General.
@DamonMacWilson

Ms. Judy Woodruff



Judy Woodruff is the anchor and managing editor of the PBS NewsHour. She has covered politics and other news for more than three decades at CNN, NBC and PBS. Woodruff is a founding co-chair of the International Women's Media Foundation, and serves on the boards of trustee of Carnegie Corporation of New York, the Freedom Forum, the Newseum, and the Duke Endowment. She is a former member of The Knight Foundation Commission on Intercollegiate Athletics and the Urban Institute.
@JudyWoodruff

Agenda

Passing the Baton 2017: America's Role in the World

#PassingTheBaton

- 8:00 – 9:00 Registration and Breakfast
- 9:00 – 9:20 **Welcome and Introduction**
Nancy Lindborg, *President, U.S. Institute of Peace*
Stephen J. Hadley, *Chair, U.S. Institute of Peace Board of Directors*
- 9:20 – 9:30 **Collective Wisdom**
Damon Wilson, *Executive Vice President, Atlantic Council*
- 9:30 – 10:00 **A Conversation with Secretary of State John Kerry**
Moderator: Judy Woodruff, *Anchor & Managing Editor, PBS NewsHour*
- 10:00 – 10:30 Coffee Break
- 10:30 – 11:45 **Discussion I: The Three National Security Priorities for the Next Administration**
Madeleine Albright, *Chair, Albright Stonebridge Group*
Dr. James Carafano, *Vice President, Heritage Foundation*
Frederick Kempe, *President and CEO, Atlantic Council*
Admiral James Stavridis (ret.), *Dean of Fletcher School, Tufts University*
Moderator: Martha Raddatz, *Chief Global Affairs Correspondent, ABC News*
- 11:45 – 12:15 **America's National Security Transition: Passing the Baton**
Ambassador Susan Rice, *National Security Advisor*
Lieutenant General Michael Flynn (ret.), *National Security Advisor Designate*
- 12:30 – 1:45 Networking Lunch

- 2:00 – 2:30 **Peace Talks**
“How We Build Peace”
Sarhang Hamasaeed, *Director of Middle East Programs, U.S. Institute of Peace*
“Rethinking the Roots of Populism”
Dr. Arthur Brooks, *President, American Enterprise Institute*
- 2:30 – 3:45 **Discussion II: Unpredictable Instability: Managing the New Normal**
Senator Tom Cotton, *(R-Arkansas)*
Dr. Kristalina Georgieva, *CEO, World Bank (IBRD/IDA)*
Juliette Kayyem, *National Security Analyst, CNN*
General Jack Keane (ret.), *Chairman, Institute for the Study of War*
Moderator: Charles Lane, *Editorial Writer, The Washington Post*
- 3:45 – 4:15 Coffee Break
- 4:15 – 4:45 **A Conversation with Senator Lindsey Graham (R-South Carolina)**
Moderator: Nancy Lindborg, *President, U.S. Institute of Peace*
- 4:45 – 6:00 **Discussion III: America’s Role in the World**
Michèle Flournoy, *President, Center for a New American Security*
Stephen J. Hadley, *Chair, U.S. Institute of Peace Board of Directors*
KT McFarland, *Deputy National Security Advisor Designate*
Jacob Sullivan, *Marvin R. Flug Visiting Lecturer in Law, Yale Law School*
Moderator: Susan Glasser, *Editor, Politico Magazine*
- 6:00 – 6:15 **Passing the Baton Closing**
Nancy Lindborg, *President, U.S. Institute of Peace*
Stephen J. Hadley, *Chair, U.S. Institute of Peace Board of Directors*
- 6:15 – 7:30 **Reception**

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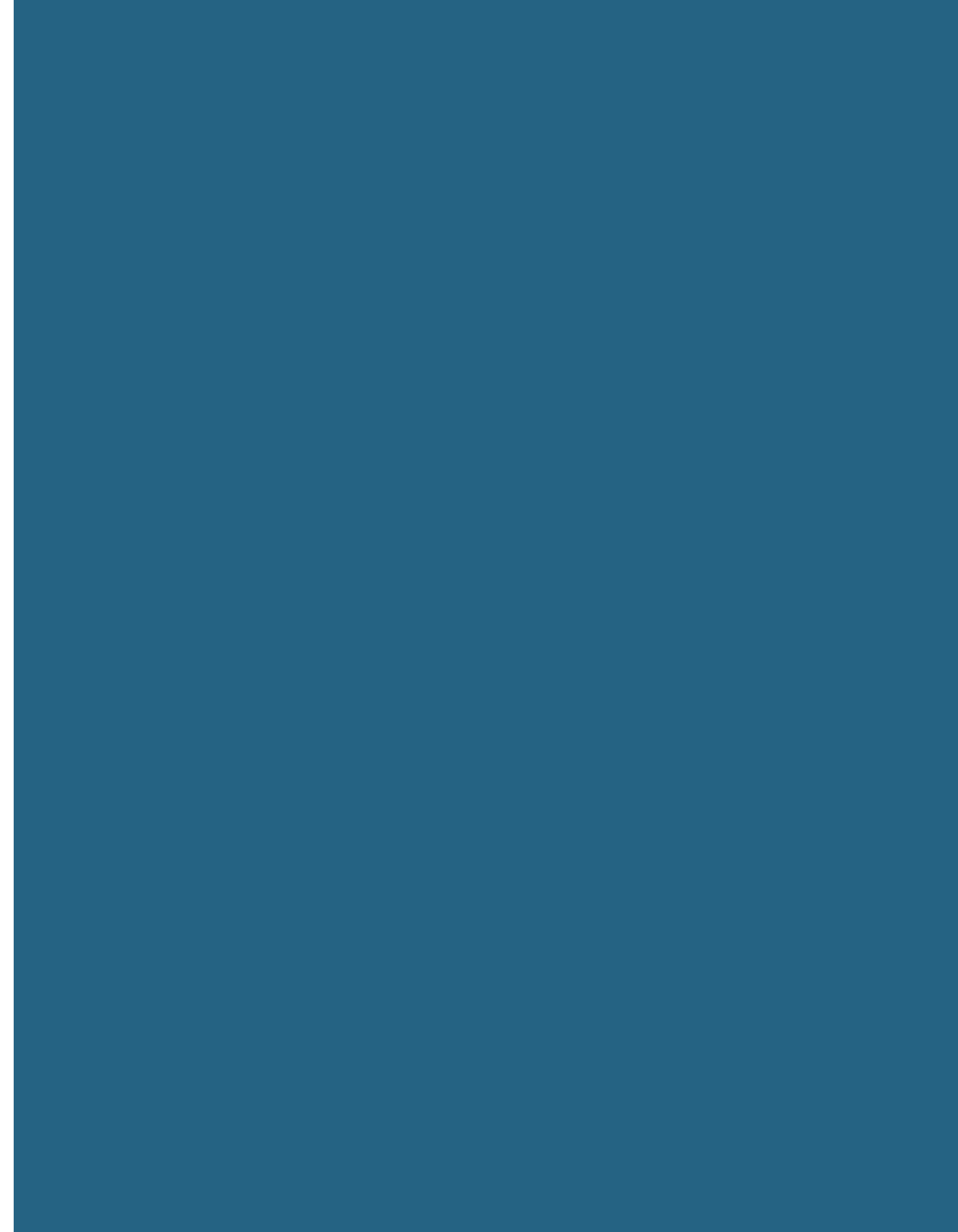
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